

- Established: July 30, 1943  
(Established under the name Sankyo Electric Co., Ltd.)
- Capital investment: ¥11 billion
- Net sales: ¥231 billion (consolidated)
- Number of employees: 8,718 (consolidated)  
2,830 (non-consolidated)
- Headquarters: 20 Kotobuki-cho, Isesaki-shi, Gunma, Japan
- Tokyo Headquarters: 1-31-7, Taito, Taito-ku, Tokyo, Japan

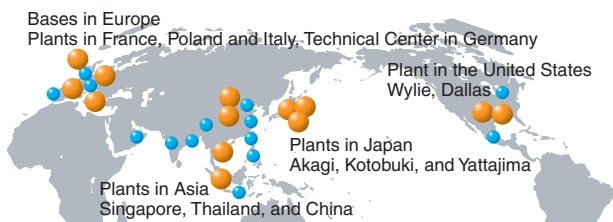
## Medium- to Long-Term Management Strategy

In line with its goal of developing "global excellent companies" rooted in Sanden Total Quality Management (STQM) activities and the spirit of challenge and innovation, Sanden is working to create new corporate values by working toward the following medium- to long-term objectives:

- Creating customer value
- Ensuring highly efficient management
- Revitalizing the workforce and the organization

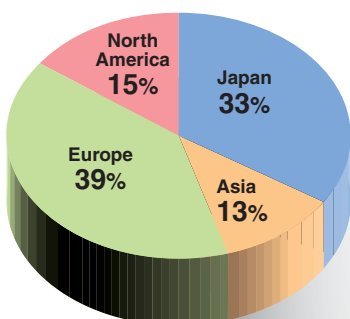
We will advance our global strategy, which is based on technological development and manufacturing, while striving to bolster competitiveness and profitability by shifting the focus of our operations to the provision of products, systems, and services as well as improving customer satisfaction.

## Production and Sales Bases



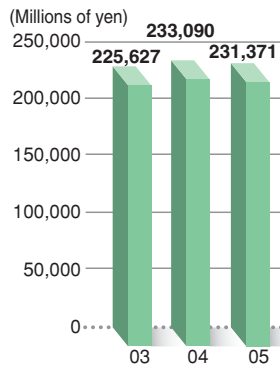
**51** Business Bases in **23** Countries Worldwide,  
**35** Bases in Japan

## Net Sales by Geographic Segment

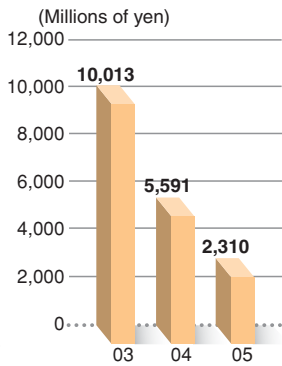


## Financial Data

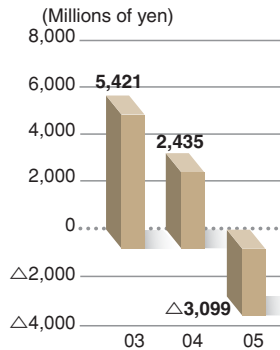
### Consolidated net sales



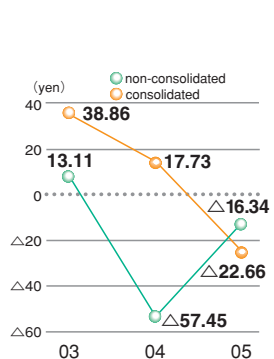
### Consolidated ordinary profits



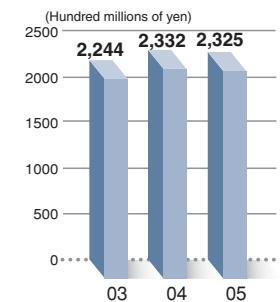
### Consolidated net income



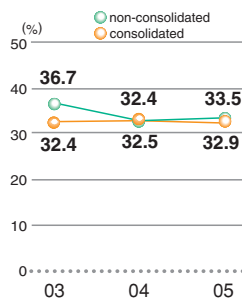
### Earnings per Share



### Total Assets



### Stockholders' equity to total assets



## Net Sales by Business Segment

